

SLOUGH BOROUGH COUNCIL

REPORT TO: Slough Wellbeing Board **DATE:** 25th January 2018
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PART I

FOR COMMENT & CONSIDERATION

THE FRIMLEY HEALTH AND CARE SYSTEM – MOVING FORWARD

1. Purpose of Report

To update the Slough Wellbeing Board on the progress being made by the Frimley Health and Care Sustainability and Transformation Partnership (STP).

2. Recommendation(s)/Proposed Action

The Board is requested to note the contents of the report and presentation and discuss any issues arising for the local health and care system.

3. The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan

The priorities in the STP reflect the need to improve the health and wellbeing of the population. The STP will focus on those priorities that can be delivered across the system and local areas will continue to address their own local priorities. The Slough JSNA has informed the work of the STP.

3a. Slough Joint Wellbeing Strategy Priorities

The STP will meet several of the current Slough Wellbeing Board strategy priorities including:

- Protecting vulnerable children and young people
- Improving healthy life expectancy
- Improving mental health and wellbeing

The STP will do this by delivering across 5 priority areas:

1. Making a substantial step change to improve wellbeing, increase prevention, self care and early detection
2. Improve long term conditions outcomes including greater self management and proactive management across all providers for people with single long term conditions
3. Proactive management of frail patients with multiple complex physical and mental health long term conditions, reducing crises and prolonged hospital stays

4. Redesigning urgent care, including integrated working and primary care models providing timely care in the most appropriate place
5. Reducing variation and health inequalities across pathways to improve outcomes and maximise value for citizens across the population, supported by evidence.

3b. **Five Year Plan Outcomes**

The STP will support the delivery of the following SBC Five Year Plan outcomes:

- Children and young people in Slough will be healthy, resilient and have positive life chances
- More people will take responsibility and manage their own health, care and support needs

4. **Other Implications**

(a) **Financial**

One of the aims of the STP is bring financial balance to the Frimley footprint by 2020 – across health and social care. There is a significant financial pressure facing all parts of the system and the plan will address how these pressures will be managed. Any future investment from the NHS in local systems will come via the STP process.

(b) **Risk Management**

Risk Area	Risk/Threat/Opportunity	Mitigation(s)
Financial All parts of the system are facing financial challenge due to increasing demand and rising costs	Priority areas do not manage the financial pressures – or actions cause additional financial pressures across one part of the system or service area	The STP gives a system wide view and management of the whole of the footprint. Aim is to bring the whole system into financial balance
Property Decisions are not made about current or future use of assets that help deliver the STP ambitions	Each part of the system or individual service continue to make decisions on their own irrespective of STP ambitions	STP will support via system leaders group to have a cohesive few of assets and estates. A one public estate strategy is being developed
Employment Issues Not having sufficient or trained staff to deliver new ways of working	Each organisation already has issues of recruitment and retention of staff	STP priority focus on our workforce, health and social care staff will be reviewed as a whole with new roles and ways of working considered to best meet the needs of our residents.
Equalities issues Health inequalities	The specific health issues of the Slough population will not be met by the STP priorities	STP has focussed on the main health issues across the footprint and this includes Sloughs priority health issues.

<p>Communications The ambitions of the STP are not well understood by all parts of the system</p>	<p>Different parts of the system, workforce, residents, providers and communities have differing understanding and knowledge of the changes</p>	<p>Regular comms and workshops, briefings across the system. A unified approach of strategic direction will enable clearer communication to staff and residents.</p>
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- (c) Human Rights Act and Other Legal Implications –
There are none identified at this point.
- (d) Equalities Impact Assessment –
These will be undertaken as specific plans are developed to deliver the priorities.
- (e) Workforce –
There are no specific issues identified at this point but as workforce is one of the enablers for the delivery of the plan this will have significant focus over the coming months.

5. Summary

This reports provides members with an opportunity to:

1. *Review and discuss recent activity to deliver the Frimley STP;*
2. *Receive a verbal report/feedback from Board members who attended the Wellbeing Board Alliance meeting held on 11th January 2018 and an all Boards workshop held on 16th January 2018; and*
3. *Consider next steps.*

6. Supporting Information

- a. The presentation outlines the role of the STP in delivering health and care for the local population. Covering 750,000 people and involving 30 statutory partners, the STP has clearly defined priorities and a series of initiatives to ensure these are enacted. The STP will be expected to become an Accountable Care System (ACS) as it fulfils the criteria for such recognition as laid out in the presentation.
- b. The Frimley STP has already defined the required governance, outcomes and metrics required to meet the expectations of NHS England. As these are put in place and reported, the move towards becoming an ACS will gather momentum. Progress on this will be reported to the Board as key milestones are reached.
- c. Part of the progress towards ACS status is the establishment of 8 initiatives. As well as the local work, this involves working with national leads and the establishment of contractual arrangements and memoranda of understanding. The first 7 of these initiatives are outlined in the diagram contained in the presentation, while a narrative on progress on all 8 initiatives is given in the following slides.
- d. There is also a clearly defined programme for communications and engagement. This is aimed at local service users and practitioners, as well as other key

stakeholders (e.g. Health and Wellbeing Boards across the Frimley footprint). Events have already been held and are also planned for the future as part of this.

- e. Members of the Board will be able to feedback at the meeting from two recent STP events – the Wellbeing Board Alliance meeting held on 11th January 2018 and an all Boards workshop held on 16th January 2018.

7. **Comments of Other Committees**

- 8.1 This presentation has been considered by the Slough Health Scrutiny Panel in November 2017. The STP is a regular item on the agenda of this meeting.
- 8.2 The Health Partnership Delivery Group (a sub group of the Slough Wellbeing Board) also has the STP as a regular agenda item and at the next meeting will be reviewing the impact for Slough of the integrated decision making proposal.

9. **Conclusion**

- 9.1 The Board is asked to comment on the key points made in this presentation. At the next board meeting members of the Board will be able to review some of the impacts of the programme proposals for Slough and the health of its residents.

10. **Appendices**

‘A’ - The Frimley Health and Care System – Moving Forward

11. **Background Papers**

None.